

**EXHIBIT CC**



***Puerto Rico Department of Treasury***  
***Treasury Single Account ("TSA") FY 2020 Cash Flow***  
***As of December 27, 2019***

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## Glossary

Term	Definition
<b>ACAA</b>	- Automobile Accident Compensation Administration, or Administración de Compensaciones por Accidentes de Automoviles, is a component unit of the Commonwealth of Puerto Rico.
<b>Act 154</b>	- Act 154 means Act No. 154-2010, which, inter alia, imposes a temporary excise tax on the acquisition by multinationals of certain property manufactured or produced in whole or in part in Puerto Rico and on the acquisition of certain manufacturing services carried out in Puerto Rico. The Act 154 temporary excise tax expires on December 31, 2027.
<b>AFI / PRIFA</b>	- Infrastructure Financing Authority.
<b>Agency Collections</b>	- Collections made by central government agencies at collection posts for services rendered by the agencies as well as fees, licenses, permits, fines and others.
<b>ASC</b>	- Compulsory Liability Insurance, private insurance company.
<b>ASES</b>	- Puerto Rico Health Insurance Administration, a public corporation and component unit of the Commonwealth of Puerto Rico.
<b>BBA</b>	- BBA refers to the Bipartisan Budget Act of 2018 passed by the United States Congress on 2/9/2018. The BBA includes provisions for additional disaster relief funding for Puerto Rico in addition to incremental federal funds to support Puerto Rico's public health care costs (Medicaid funding) for two years.
<b>CINE</b>	- Puerto Rico Cinema Fund, a recipient of certain assigned sales and use tax revenues.
<b>COFINA</b>	- Puerto Rico Sales Tax Financing Corporation.
<b>DTPR</b>	- Department of the Treasury of Puerto Rico.
<b>DTPR Collection System</b>	- This is the software system that DTPR uses for collections.
<b>FAM</b>	- Municipal Fund Administration, a recipient of certain assigned sales and use tax revenues.
<b>General Collections</b>	- All Gross tax collections received and deposited into the TSA from all Hacienda Collection Posts and/or through the Hacienda Colecturia Virtual (online).
<b>General Fund</b>	- General Fund (Operating Fund) means the Commonwealth principal operating fund; disbursements from such fund are generally approved through the Commonwealth's annual budgeting process.
<b>HTA</b>	- Puerto Rico Highways and Transportation Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
<b>JRS</b>	- Judiciary Retirement System means the Retirement System for the Judiciary of the Commonwealth of Puerto Rico, a statutory trust created to provide pension and other benefits to retired judges of the Judiciary Branch of the Commonwealth. JRS is a fiduciary fund of the Commonwealth of Puerto Rico for purposes of the Commonwealth's financial statements.
<b>Liquidity Plan (LP)</b>	- The Liquidity Plan is the translation of the Certified Fiscal Plan ("CFP") and Certified Budget ("Budget") into a cash flow projection. The TSA Liquidity Plan encompasses all cash flow activity within the TSA. Certain cash flow activity is contemplated in the CFP and Budget, but occurs outside the TSA. Cash flow bridges from the TSA to the CFP and Budget have been included to facilitate comparison.
<b>Net Payroll</b>	- Net payroll is equal to gross payroll less tax withholdings and other deductions.
<b>NAP</b>	- NAP, or the Nutrition Assistance Program, also known as PAN, or Programa de Asistencia Nutricional is a federal assistance nutritional program provided by the United States Department of Agriculture (USDA) solely to Puerto Rico.
<b>Pension PayGo</b>	- Pension PayGo - Puerto Rico pension system that is funded through a pay-as-you-go system. Retirement benefits expenses of government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.
<b>PREPA</b>	- Puerto Rico Electric Power Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
<b>PRHA</b>	- Puerto Rico Housing Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
<b>PSTBA</b>	- The PSTBA is an amount established under Act 91-2006, as amended, and the Sales Tax Revenue Bond Resolution, as amended and restated on June 10, 2009 (the "Bond Resolution"), that currently must be received by COFINA from 5.5% of the SUT before the Commonwealth can receive any of the other 5.5% SUT.
<b>Public Corporation</b>	- Public corporations are governmental authorities with autonomous structure separate from the central government administration and with independent treasury functions.
<b>Retained Revenues</b>	- Revenues conditionally assigned to certain public corporations and the collections of those revenues are through accounts referred to as "pass through" accounts. The largest of these pass-through accounts consist of (i) AACA auto insurance, (ii) AFI/RBC petroleum tax, (iii) ASC personal injury insurance, (iv) HTA toll revenues.
<b>SIFC</b>	- State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of Puerto Rico.
<b>Special Revenue Funds</b>	- Commonwealth governmental funds separate from the General Fund that are created by law, are not subject to annual appropriation and have specific uses established by their respective enabling legislation. Special Revenue Funds are funded from, among other things, revenues from federal programs, tax revenues assigned by law to public corporations and other third parties, fees and charges for services by agencies, dividends from public corporations and financing proceeds.
<b>SURI</b>	- Sistema Unificada de Rentas Internas is the new digital tool of the Department of the Treasury that will allow integration and streamlining of the administration of taxes and revenues and eliminate the complexity of the current systems for the benefit of the Treasury and the taxpayers.
<b>TSA</b>	- Treasury Single Account, the Commonwealth's main operational bank account (concentration account) in which a majority of receipts from Governmental funds are deposited and from which most expenses are disbursed. TSA receipts include tax collections, charges for services, intergovernmental collections, the proceeds of short and long-term debt issuances and amounts held in custody by the Secretary of the Treasury for the benefit of the Commonwealth's fiduciary funds. Only a portion of the revenues received by the TSA is included in the annual General Fund budget presented to the Puerto Rico Legislative Assembly for approval. Other revenues are separately assigned by law to certain agencies or public corporations but still flow through the TSA.

## Introduction

- Enclosed is the weekly Treasury Single Account ("TSA") cash flow report and supporting schedules with weekly YTD FY2020 actual results compared to the FY2020 Liquidity Plan and FY2019 actual results.
- TSA is the Commonwealth's main operational bank account (concentration account) in which a majority of receipts from Governmental funds are deposited and from which most expenses are disbursed.
- Receipts in the TSA include tax collections (including revenues assigned to certain public corporations and pledged for the payment of their debt service), charges for services, intergovernmental collections (such as reimbursements from Federal assistance grants), the proceeds of short and long-term debt issuances held in custody by the Secretary of Treasury for the benefit of the Government fiduciary funds, and other receipts. Only a portion of the revenues received by the TSA is included in the annual General Fund budget presented to the Puerto Rico Legislative Assembly for approval. Other revenues are separately assigned by law to certain agencies or public corporations but still flow through the TSA.
- Disbursements from the TSA include payroll and related costs, vendor and operational disbursements (including those reimbursed by Federal assistance grants and funded from Special Revenue Funds), welfare expenditures, capital outlays, debt service payments, required budgetary formulas and appropriation payments, pass-through payments of pledged revenues to certain public corporations, tax refunds, payments of current pension benefits and other disbursements.
- Federal funds related to disaster relief for hurricanes Irma and Maria are deposited in a separate bank account overseen by the Government Authorized Representative ("GAR"). Funds may be transferred to the TSA either: (i) after admissible disbursements (per approved Project Worksheets) have been made or (ii) once supporting documentation for an accrual or related expense are provided to and approved by FEMA. Therefore, FEMA funding may also be received in advance of actual cash disbursement, as payments to vendors may occur subsequent to when the corresponding services are rendered / expenses are recorded.
- Data limitations and commentary:  
The government has focused on cash transaction information for which access to reliable, timely, and detailed data is readily available. The government continues to work with DTPR and other parties to access additional reliable data that would help to provide additional detail in the future.

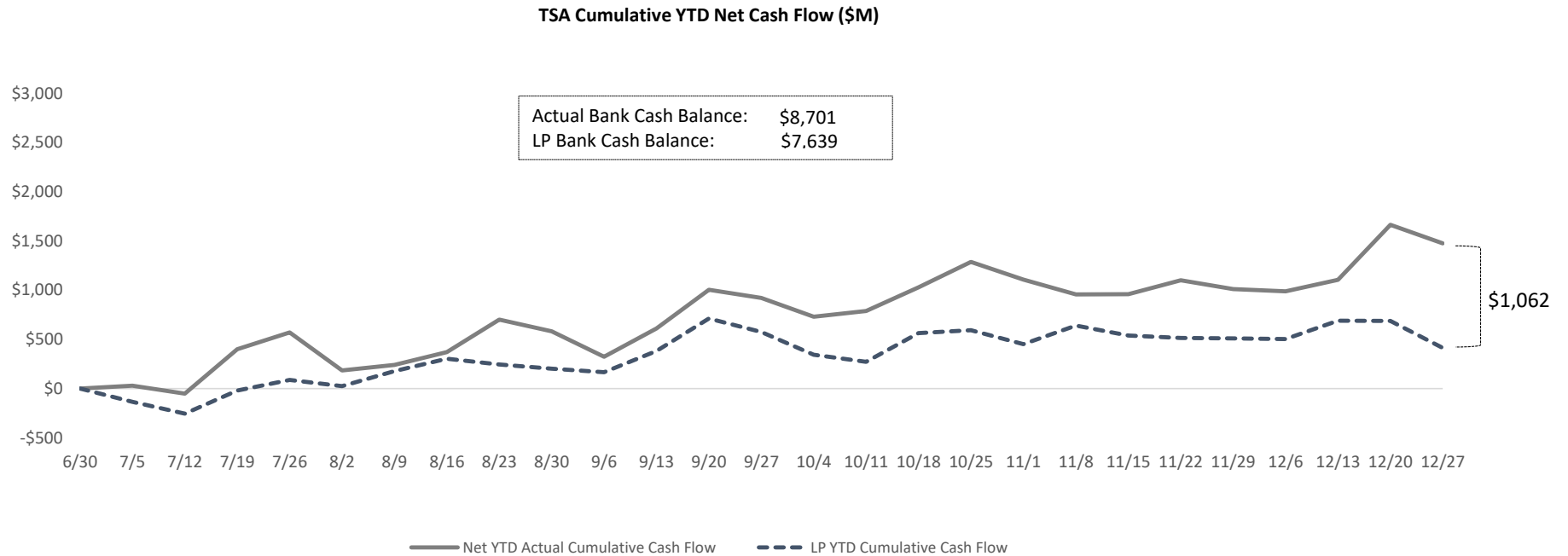
**Puerto Rico Department of Treasury | AAFAF***Executive Summary - TSA Cash Flow Actual Results**(figures in Millions)*

\$8,701	(\$188)	\$86	\$1,475	\$1,062
Bank Cash Position	Weekly Cash Flow	Weekly Variance	YTD Net Cash Flow	YTD Net Cash Flow Variance

**Bridge from Liquidity Plan projected cash balance and actual ending cash balance as of December 27, 2019**

Cash Flow line item	Variance Bridge (\$M)	Comments
Liquidity Plan Projected Cash Balance, 12/27/2019	\$ 7,639	
1 State Collections	581	1. The positive YTD State Collections variance is primarily due to a one-time corporate income tax charge related to M&A activity. Refer to pages 10 & 11 for additional detail.
2 Federal Funds Net Cash Flow Variance	443	2. Federal funds net cash flow variance (FF inflows variance less FF outflows variance) is mostly due to timing of inflows versus outflows relative to forecast timing. The LP forecast a temporary federal deficit as of 12/27 (Deficit mostly reverses in following week's forecast) versus a surplus of \$75M as of the date of this report.
3 GF Appropriations	73	
All Other	38	
<b>Bank Cash Position</b>	<b><u>\$ 8,701</u></b>	3. The favorable variance in General Fund appropriations is due to DTPR temporarily withholding the ASES December GF appropriation (\$76M). ASES currently has adequate cash on-hand to cover immediate and near-term expenses and DTPR may resume General Fund transfers as needed in later months.

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*YTD TSA Cash Flow Summary - Actual vs LP*



**YTD Actuals vs. Liquidity Plan**

YTD net cash flow is \$1,475M and cash flow variance to the Liquidity Plan is +\$1,062M. The cash build in FY20 is largely due to strong General Fund collections, particularly Corporate Income tax and Federal Funds Variance.

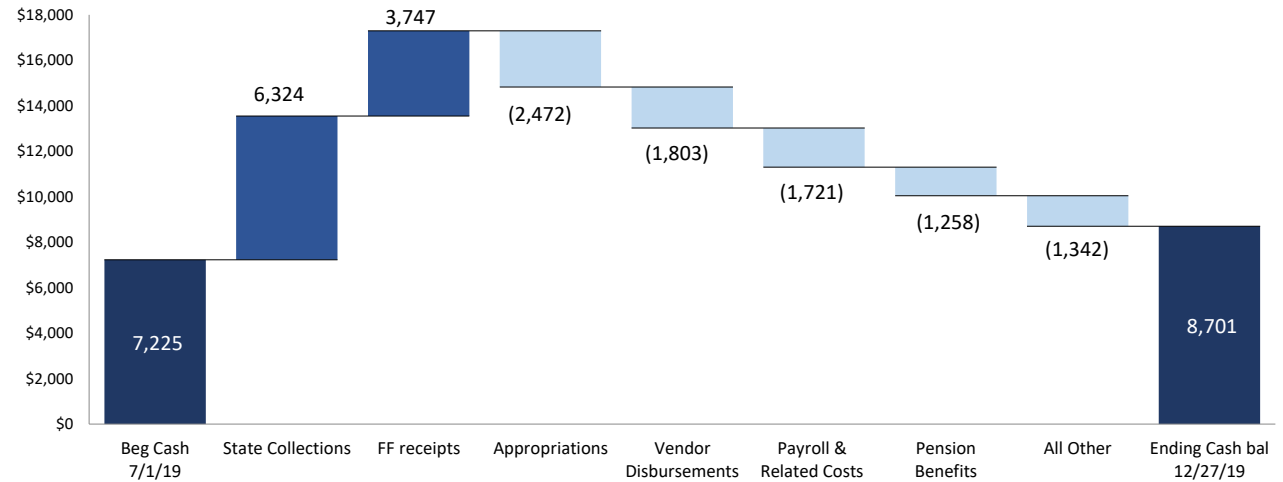
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**YTD Cash Flow Summary - TSA Cash Flow Actual Results**

**Net Cash Flow - YTD Actuals**

- 1.) State fund cash flows account for the majority of the cash build with the primary positive drivers being strong General Fund collections and on-budget spending. Federal Fund inflows of \$3,747M represent 36% of YTD inflows, but are largely offset by Federal Fund disbursements, with YTD net surplus of \$75M.

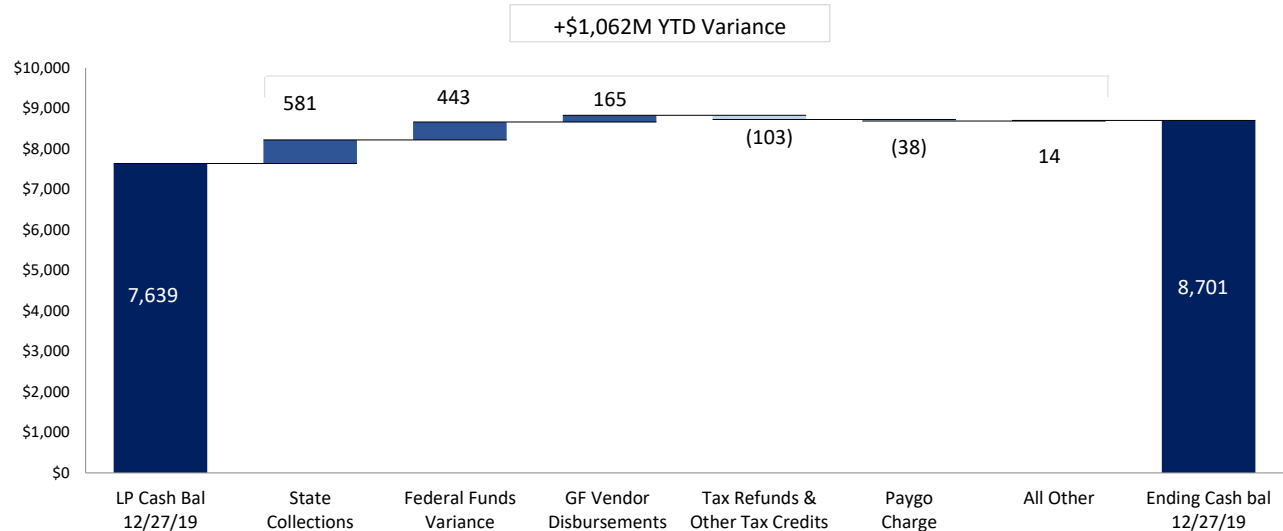
**TSA YTD Cash Flow Actuals: Key Cash Flow Concepts (\$M)**



**Net Cash Flow YTD Variance - LP vs. Actual**

- 1.) The largest YTD variance driver is Federal Funds, which is mainly driven by temporary variances between the projected flow of federal funds and the actual cash receipt and disbursement for various federal programs. The second largest driver is State Collections, which primarily consist of General Fund revenues. Corporate income tax revenue was the largest contributor to the out-performance. Cash receipts are still not fully allocated to specific revenue concepts due to ongoing SURI implementation.

**TSA YTD Top Cash Flow Variances (\$M)**





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TSA Cash Flow Actual Results for the Week Ended December 27, 2019

	FY20 Actual	FY20 LP	Variance	FY20 Actual	FY20 LP	FY19 Actual	Variance
(figures in Millions)	12/27	12/27	12/27	YTD	YTD	YTD (a)	YTD FY20 vs LP
<b>State Collections</b>							
1 General fund collections (b)	\$192	\$42	\$150	\$5,324	\$4,692	\$4,410	\$632
2 Non-General fund pass-through collections (c)	6	10	(4)	609	607	\$448	2
3 Other special revenue fund collection	3	4	(0)	223	252	\$302	(29)
4 Other state collections (d)	5	6	(1)	168	192	\$407	(24)
5 Subtotal - State collections	\$206	\$61	\$145	\$6,324	\$5,743	\$5,568	\$581
<b>Federal Fund Receipts</b>							
6 Medicaid	0	18	(18)	1,324	1,107	\$1,377	217
7 Nutrition Assistance Program	51	—	51	1,267	979	\$1,624	288
8 Disaster Related	—	10	(10)	233	424	\$564	(191)
9 Employee Retention Credits (ERC)	—	—	—	25	50	\$365	(25)
10 Vendor Disbursements, Payroll, & Other	17	—	17	899	686	827	212
11 Subtotal - Federal Fund receipts	\$68	\$28	\$40	\$3,747	\$3,246	\$4,757	\$501
<b>Balance Sheet Related</b>							
12 Paygo charge	11	5	6	260	298	170	(38)
13 Public corporation loan repayment	—	—	—	—	—	153	—
14 Other	—	—	—	—	—	—	—
15 Subtotal - Other Inflows	\$11	\$5	\$6	\$260	\$298	\$324	(\$38)
<b>16 Total Inflows</b>	<b>\$285</b>	<b>\$93</b>	<b>\$192</b>	<b>\$10,331</b>	<b>\$9,287</b>	<b>\$10,648</b>	<b>\$1,044</b>
<b>Payroll and Related Costs (e)</b>							
17 General Fund	(54)	(66)	12	(1,373)	(1,361)	(1,317)	(12)
18 Federal Fund	(16)	(17)	1	(267)	(286)	(268)	19
19 Other State Funds	(2)	(4)	2	(81)	(58)	(80)	(23)
20 Subtotal - Payroll and Related Costs	(\$72)	(\$87)	\$15	(\$1,721)	(\$1,705)	(\$1,666)	(\$16)
<b>Vendor Disbursements (f)</b>							
21 General fund	(14)	(14)	(0)	(614)	(780)	(742)	165
22 Federal fund	(15)	(24)	9	(816)	(1,145)	(1,177)	329
23 Other State fund	(15)	(5)	(10)	(372)	(302)	(297)	(71)
24 Subtotal - Vendor Disbursements	(\$45)	(\$43)	(\$2)	(\$1,803)	(\$2,227)	(\$2,216)	\$424
<b>Appropriations</b>							
25 General Fund	(1)	—	(1)	(1,009)	(1,082)	(778)	73
26 Federal Fund	(201)	(92)	(108)	(1,320)	(1,153)	(1,261)	(167)
27 Other State Fund	(9)	(11)	3	(143)	(187)	(217)	44
28 Subtotal - Appropriations - All Funds	(\$210)	(\$103)	(\$106)	(\$2,472)	(\$2,422)	(\$2,256)	(\$50)
<b>Other Disbursements - All Funds</b>							
29 Pension Benefits	(86)	(99)	12	(1,258)	(1,302)	(1,212)	44
30 Tax Refunds and Other Tax Credits	(8)	(0)	(8)	(141)	(38)	(207)	(103)
31 Employee Retention Credits (ERC)	—	—	—	(25)	(50)	(365)	25
31 Nutrition Assistance Program	(50)	(33)	(18)	(1,244)	(980)	(1,571)	(264)
32 Title III Costs	(1)	(0)	(1)	(87)	(63)	(100)	(25)
33 FEMA Cost Share	—	—	—	(34)	(34)	(137)	0
34 Other Disbursements	(1)	(3)	2	(71)	(53)	(227)	(18)
35 Cash Reserve	—	—	—	—	—	—	—
36 Loans and Tax Revenue Anticipation Notes	—	—	—	—	—	—	—
37 Subtotal - Other Disbursements - All Funds	(\$147)	(\$134)	(\$13)	(\$2,860)	(\$2,520)	(\$3,820)	(\$341)
<b>38 Total Outflows</b>	<b>(\$473)</b>	<b>(\$368)</b>	<b>(\$105)</b>	<b>(\$8,856)</b>	<b>(\$8,874)</b>	<b>(\$9,957)</b>	<b>\$18</b>
<b>39 Net Operating Cash Flow</b>	<b>(\$188)</b>	<b>(\$275)</b>	<b>\$86</b>	<b>\$1,475</b>	<b>\$414</b>	<b>\$691</b>	<b>\$1,062</b>
40 Bank Cash Position, Beginning (h)	8,889	7,914	976	7,225	7,225	3,098	(0)
<b>41 Bank Cash Position, Ending (h)</b>	<b>\$8,701</b>	<b>\$7,639</b>	<b>\$1,062</b>	<b>\$8,701</b>	<b>\$7,639</b>	<b>\$3,789</b>	<b>\$1,062</b>

**Note:** Refer to the next page for footnote reference descriptions.

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*FY20 TSA Cash Flow Actual Results - Footnotes*

Footnotes:

- (a) Represents FY2019 actual results through December 28, 2019
- (b) Represents gross tax collections received and deposited from all Hacienda Collection Posts, through the Hacienda Colecturia Virtual (online) and/or SURI. Additionally, as of the date of this report, the "General Fund Collections" line item includes unreconciled collections due to DTPR transition to collecting various gross tax receipts through the new SURI system. The transition from the Hacienda Colecturia collections system to SURI is ongoing and as such, revenue concept detail for the general tax SURI collections is not available at this time for the portion of collections received by the new general tax SURI account. This resulted in timing-related unreconciled gross collections which will be retroactively allocated to "General Collections" as appropriate once this information becomes available.
- (c) These revenues are collected by DTPR and immediately appropriated.
- (d) Inflows related to the State Insurance Fund, the Department of Labor and Human Resources, the Commissioner of Financial Institutions, interest earned on TSA bank accounts and others. As of the date this report the TSA has received \$60M in interest income in FY20 from earnings on the TSA cash balance.
- (e) Represents total gross payroll. Gross payroll includes net payroll disbursed to government employees, cash transfers to the Police Department for payroll costs, and other payroll related costs (employee withholdings, social security, insurance, and other deductions).
- (f) Includes payments to third-party vendors as well as intergovernmental payments to agencies with separate Treasuries.
- (g) Includes Federally Funded Employee Retention Credits.
- (h) Excludes BPPR Clawback Accounts (for clawback revenues prior to June 2016) of \$147M.

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*General Fund Collections Summary*

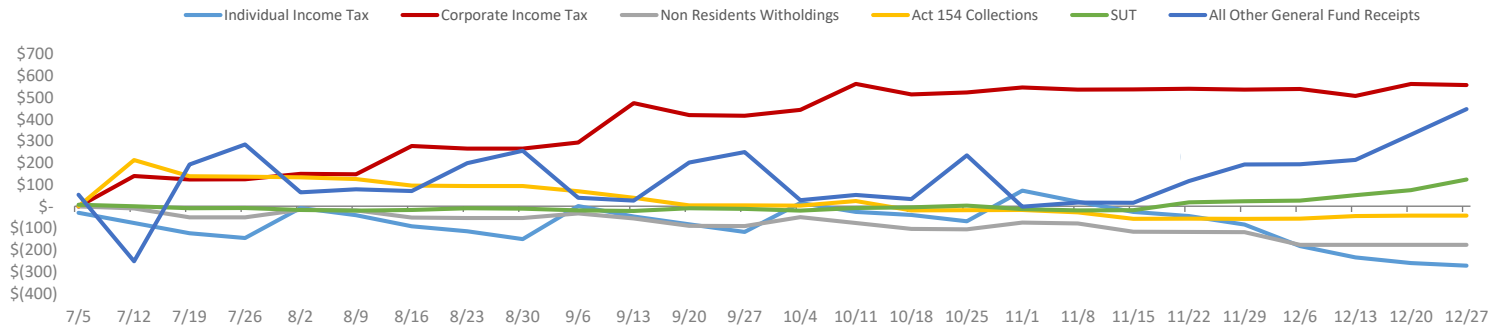
**Key Takeaways / Notes**

- 1.) GF Collections outperformance is mainly driven by corporate income tax collections. A portion of the outperformance can be attributed to a one-time tax payment related to M&A activity in the first quarter of the fiscal year. Due to the on-going transition of various gross tax collections from Hacienda Colecturia to SURI, revenue concept detail for November general tax SURI collections is not available at this time. Other General Fund revenue includes receipts that have not been allocated to other concepts yet with a YTD balance of \$536M. This will be retroactively allocated once information becomes available.

**General Fund Collections Year to Date: Actual vs. Forecast (\$M)**

	Actual (a) YTD 12/27	LP YTD 12/27	Var \$ YTD 12/27	Var % YTD 12/27
<b>General Fund Collections</b>				
Corporations	\$ 1,604	\$ 1,047	\$ 557	53%
Individuals	870	1,143	(273)	-24%
Act 154	832	875	(43)	-5%
Non Residents Withholdings	132	310	(178)	-57%
Motor Vehicles	145	220	(76)	-34%
Rum Tax (b)	154	145	10	7%
Alcoholic Beverages	88	134	(47)	-35%
Cigarettes	25	76	(51)	-67%
Other General Fund	758	148	611	414%
<b>Total (c)</b>	<b>\$4,608</b>	<b>\$4,099</b>	<b>\$510</b>	<b>12%</b>
SUT Collections (d)	716	593	123	21%
<b>Total General Fund Collections</b>	<b>\$ 5,324</b>	<b>\$ 4,692</b>	<b>\$ 632</b>	<b>13%</b>

**YTD General Fund Receipts Cumulative Variance Liquidity Plan vs. Actual Cumulative Variance by Category (\$M)**



**Footnotes:**

- (a) General Fund gross cash receipts by concept are approximated using net General Fund revenues adjusted for recurring monthly gross-ups and other adjustments.  
(b) This amount includes Rum tax moratorium revenues.  
(c) Receipts in collections accounts occur approximately two business days prior to being deposited into the TSA.  
(d) SUT collections excludes PSTBA, FAM & CINE, and only includes the amounts deposited into the TSA for General Fund use.

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**Non-General Fund Pass-Through Collections Summary (a)**

**Key Takeaways / Notes**

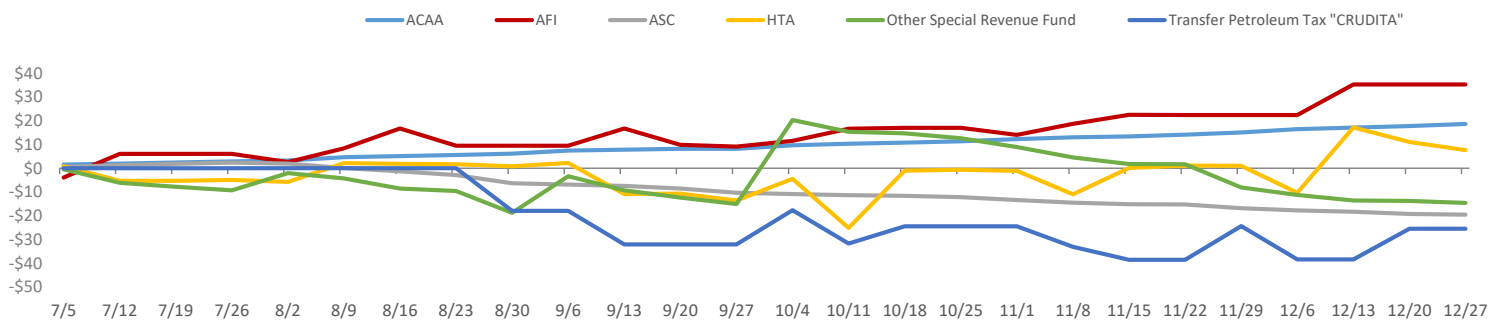
**Non-GF Pass-through Collections Year to Date: Actual vs. Forecast (\$M)**

- 1.) Total revenues are generally consistent with forecast, but there are offsetting variances within the variance line items that, at this point, are expected to be timing variances.

**Non-GF pass-throughs**

	Actual YTD 12/27	LP YTD 12/27	Var \$ YTD 12/27	Var % YTD 12/27
HTA	\$ 285	\$ 278	\$ 7	3%
Gasoline Taxes	72	87	(14)	-16%
Gas Oil and Diesel Taxes	9	10	(2)	-19%
Vehicle License Fees (\$15 portion)	16	11	5	49%
Petroleum Tax	120	106	14	13%
Vehicle License Fees (\$25 portion)	39	56	(17)	-30%
Other	30	9	21	235%
Cigarettes (b)	23	34	(11)	-32%
Corporations (c)	34	25	10	39%
Non Residents Withholdings (c)	4	7	(3)	-49%
Transfer Petroleum Tax "CRUDITA"	59	84	(26)	-30%
Crudita to PRIFA (clawback)	73	38	35	94%
Electronic Lottery	29	11	19	179%
ASC	17	36	(20)	-54%
ACAA	39	21	19	91%
Other Special Revenue Fund	45	73	(28)	-39%
<b>Total Non-GF Collections</b>	<b>\$ 608</b>	<b>\$ 607</b>	<b>\$ 1</b>	<b>0%</b>

**YTD Non-General Fund Receipts Cumulative Variance Liquidity Plan vs. Actual Cumulative Variance by Category (\$M)**



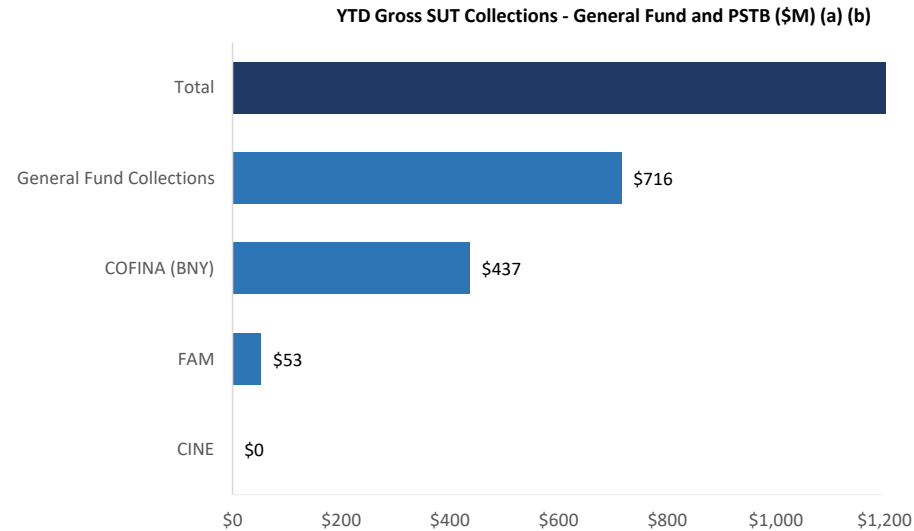
**Footnotes**

- (a) These amounts are collected by DTPR and immediately appropriated as set forth in the table on this page.  
(b) Relates to cigarette tax collections that are subsequently passed through to PRITA, HTA, PRMBA and other.  
(c) Relates to income tax reserves that are subsequently passed through to PRIDCO.  
(d) Rum tax moratorium revenues are included in the General Fund Collections on the preceding page.

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*Sales and Use Tax Collections Summary*

**Key Takeaways / Notes**

- 1.) The proceeds from the Puerto Rico 10.5% SUT rate are allocated as follows: Of the 10.5%, 5.5% is deposited into a COFINA BNY Mellon account until the PSTBA cap is reached, and 4.5% is deposited into the General Fund. The remaining 0.5% is remitted to FAM. The PSTBA cap for FY20 is \$437 million and was met during the week ending November 22, 2019. As such, the full 10% will now be deposited into the General Fund for the rest of FY2020.



Footnotes

- (a) This schedule reflects gross cash activity and is subject to revision based on periodic reconciliations and accounting adjustments.
- (b) As of December 27, 2019 there is \$195M in SUT collected pending verification and allocation. The verification process includes matching receipts with the appropriate returns and reconciling government account information. Once this process is complete, SUT funds are distributed in accordance with the COFINA Plan of Adjustment based on the ownership of funds and otherwise based on the limits on distributions established therein.

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**Federal Funds Net Cash Flow Summary (a)**

**Key Takeaways / Notes**

- 1.) Receipts for the Nutritional Assistance Program (NAP) and Medicaid (ASES Pass-through) are received in advance of the subsequent pass through disbursements. Federal Funds received for Payroll and Vendor Payments are typically reimbursed following disbursement. Disasted Related Federal Funds are received once supporting documentation for an accrual or related expense are provided to and approved by FEMA. Currently, there may be temporary surplus / (deficit) due timing differences relating to prior year carryover.

**Weekly FF Net Surplus (Deficit)**

Medicaid (ASES)	
Nutritional Assistance Program (NAP)	
Payroll / Vendor Disbursements / Other Federal Programs	
FEMA / Disaster Funding	
Employee Retention Credit (ERC)	
<b>Total</b>	

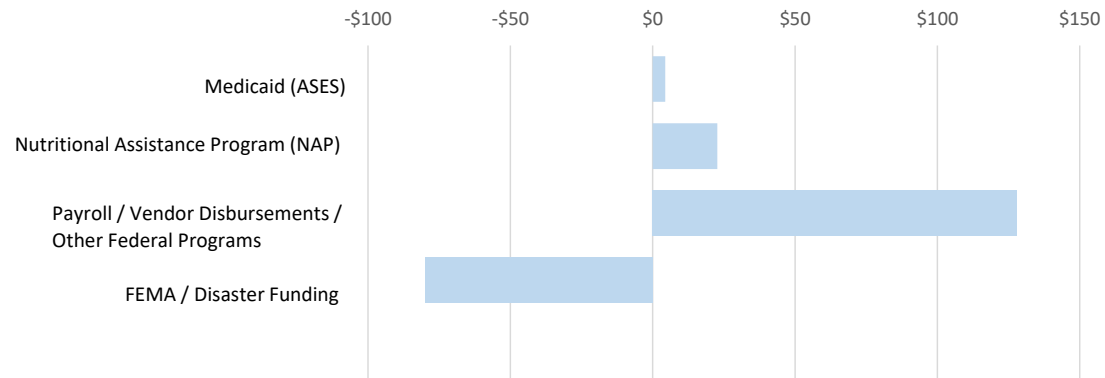
		Net Cash	
FF Inflows	FF Outflows	Flow	
\$ 0	\$ (201)	\$ (200)	
51	(50)	0	
17	(31)	(14)	
-	(1)	(1)	
-	-	-	
<b>\$ 68</b>	<b>(283)</b>	<b>\$ (215)</b>	

**YTD Cumulative FF Net Surplus (Deficit)**

Medicaid (ASES)	
Nutritional Assistance Program (NAP)	
Payroll / Vendor Disbursements / Other Federal Programs	
FEMA / Disaster Funding	
Employee Retention Credit (ERC)	
<b>Total</b>	

		Net Cash	
FF Inflows	FF Outflows	Flow	
\$ 1,324	\$ (1,320)	\$ 4	
1,267	(1,244)	23	
899	(771)	128	
233	(313)	(80)	
25	(25)	-	
<b>3,747</b>	<b>(3,672)</b>	<b>\$ 75</b>	

**YTD Federal Funds Net Cash Flows (\$M)**



**Footnotes**

- (a) Please note that federal fund classification as represented here is based on the fund classification at the point of transaction. Agencies regularly review cash transactions and make accounting adjustments that result in fund reclassifications.

**Puerto Rico Department of Treasury | AAFAF**  
Payroll / Vendor Disbursements Summary

**Key Takeaways / Notes : Gross Payroll**

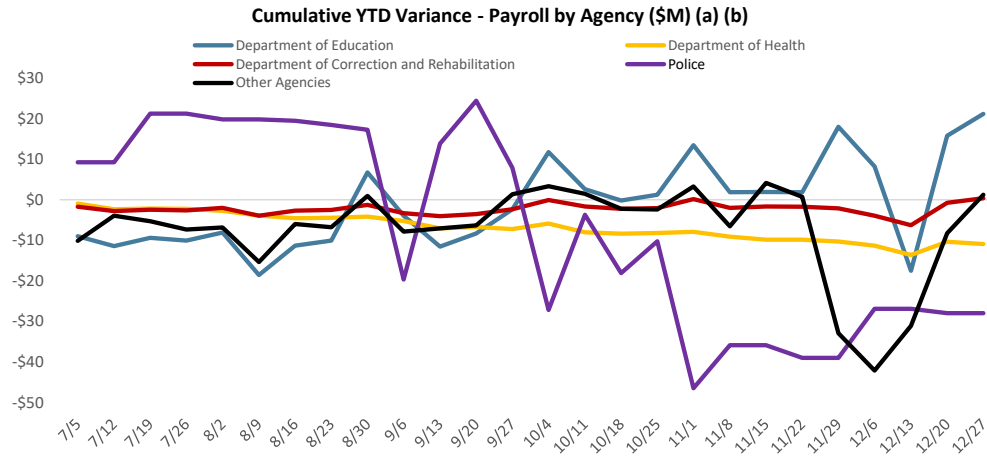
- 1.) As of the date of this report, YTD variance is mostly due to the timing and will be offset in future weeks.

**Gross Payroll (\$M) (a)(b)**

**Agency**

Department of Education	\$ 21
Department of Correction & Rehabilitation	0
Department of Health	(11)
Police	(28)
All Other Agencies	1
<b>Total YTD Variance</b>	<b>\$ (16)</b>

<b>YTD</b>	
<b>Variance</b>	
\$ 21	
0	
(11)	
(28)	
1	
<b>\$ (16)</b>	



**Key Takeaways / Notes : Vendor Disbursements**

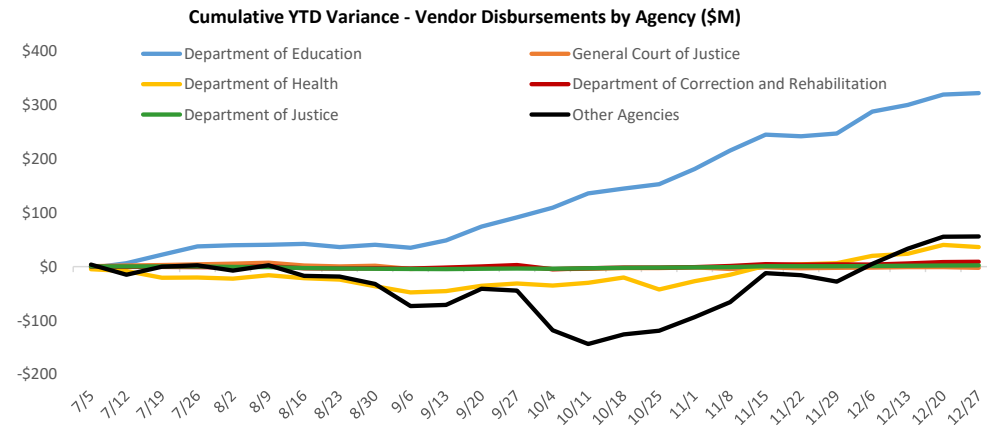
- 1.) As of the date of this report, YTD variance is mostly due to the timing and will be offset in future weeks.

**Vendor Disbursements (\$M)**

**Agency**

Department of Education	\$ 323
Department of Health	36
Department of Correction & Rehabilitation	9
Department of Justice	2
General Court of Justice	(2)
All Other Agencies	56
<b>Total YTD Variance</b>	<b>\$ 424</b>

<b>YTD</b>	
<b>Variance</b>	
\$ 323	
36	
9	
2	
(2)	
56	
<b>\$ 424</b>	



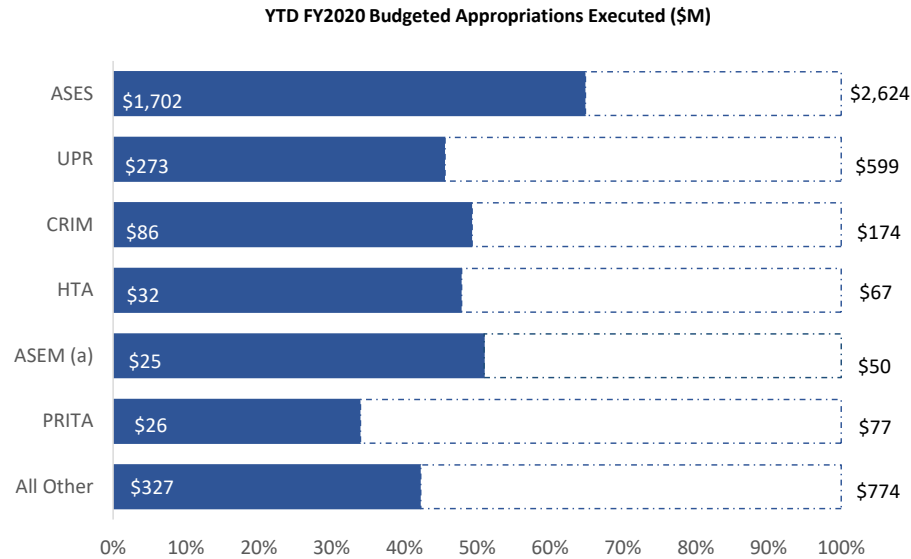
**Footnotes**

- (a) Gross Payroll is equal to the sum of: (i) Net Payroll by Agency from the DTPR RHUM system; (ii) Other Payroll and (iii) Cash outlays for wage garnishments by Agency.  
(b) Central government Christmas Bonus was issued on 11/27/2019 and it is included in payroll for the week ended 11/29.

**Puerto Rico Department of Treasury | AAFAF**  
*Appropriations Summary*

**Key Takeaways / Notes**

- 1.) General Fund appropriations are generally executed throughout the year on a consistent basis each month and therefore largely in line with forecast.



**Remaining Appropriation Budget (\$M)**

Entity Name	Full Year		
	Actual YTD	Expectation	Remaining
ASES	\$ 1,702	\$ 2,624	\$ 922
UPR	273	599	326
CRIM	86	174	88
HTA	32	67	35
ASEM	25	50	24
PRITA	26	77	51
All Other	327	774	447
<b>Total</b>	<b>\$ 2,472</b>	<b>\$ 4,365</b>	<b>\$ 1,893</b>

**YTD Appropriation Variance (\$M)**

Entity Name	Liquidity Plan		
	Actual YTD	YTD	Variance
ASES	\$ 1,702	\$ 1,611	\$ (91)
UPR	273	273	-
CRIM	86	85	(0)
HTA	32	34	1
ASEM	25	25	(0)
PRITA	26	28	2
All Other	327	365	39
<b>Total</b>	<b>\$ 2,472</b>	<b>\$ 2,422</b>	<b>\$ (50)</b>

Footnotes

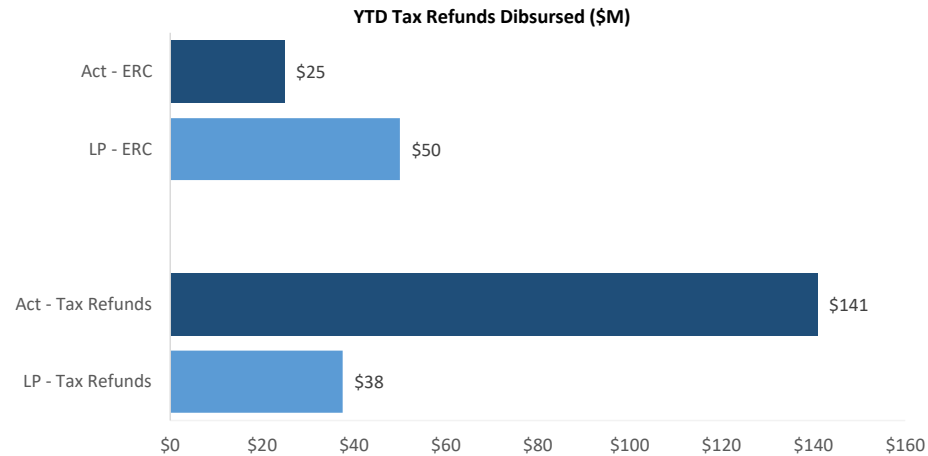
- (a) Includes only appropriations from the General Fund to ASEM. Other funds disbursed to ASEM are included within the 'All Other' category.



**Puerto Rico Department of Treasury | AAFAF**  
*Tax Refunds / PayGo and Pensions Summary*

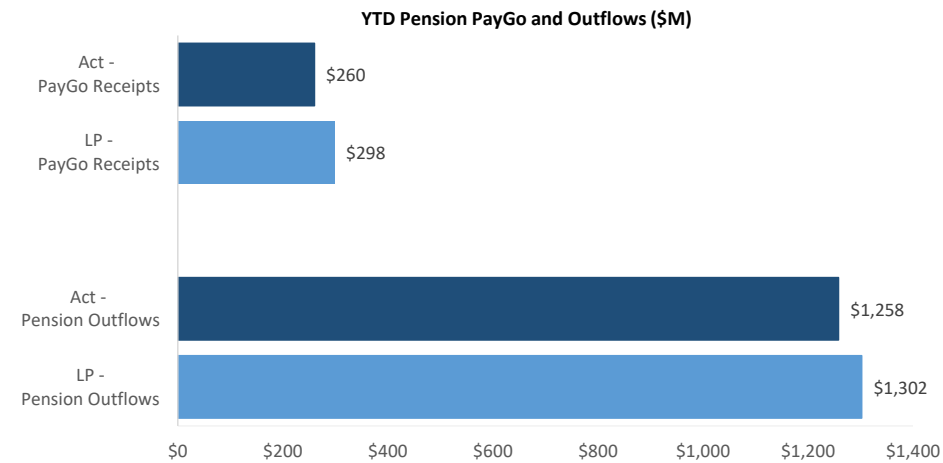
**Key Takeaways / Notes : Tax Refunds**

- 1.) YTD Employee Retention Credits were less than projected, though there is no net cash flow impact as all Employee Retention Credits issued were supported by federal fund inflows. Tax refunds in excess of Liquidity Plan are due to greater than expected refunds issued for 2018 tax returns.



**Key Takeaways / Notes : Pension PayGo**

- 1.) YTD Pension Paygo and Outflow variance is temporary, and is expected to reverse in subsequent weeks.



**Puerto Rico Department of Treasury | AAFAF**

*Schedule A: Central Government - Live Web Portal AP by Payee Type (a) (b)*

*All Agencies*

*(figures in \$000s)*

*Continues and Continued...*

ID	Agency Name	3rd Party Payables	Intergovernmental Payables	Total
071	Department of Health	\$ 91,155	\$ 81,141	\$ 172,296
081	Department of Education	56,284	4,649	60,933
137	Department of Correction and Rehabilitation	12,221	19,193	31,414
049	Department of Transportation and Public Works	18,486	1,813	20,299
123	Families and Children Administration	18,160	262	18,422
078	Department of Housing	16,735	673	17,408
122	Department of the Family	8,867	4,258	13,125
024	Department of the Treasury	12,981	82	13,063
127	Adm. for Socioeconomic Development of the Family	12,552	292	12,844
025	Hacienda (entidad interna - fines de contabilidad)	11,795	432	12,227
095	Mental Health and Addiction Services Administration	9,210	1,593	10,803
045	Department of Public Security	4,035	6,176	10,211
038	Department of Justice	5,743	1,568	7,311
126	Vocational Rehabilitation Administration	6,719	113	6,832
016	Office of Management and Budget	6,688	133	6,821
040	Puerto Rico Police	1,247	5,266	6,513
043	Puerto Rico National Guard	5,184	675	5,859
050	Department of Natural and Environmental Resources	5,400	299	5,699
028	Commonwealth Election Commission	3,588	1,312	4,900
087	Department of Sports and Recreation	1,811	2,688	4,499
021	Emergency Management and Disaster Adm. Agency	4,082	282	4,364
124	Child Support Administration	3,512	96	3,608
067	Department of Labor and Human Resources	2,630	36	2,666
241	Administration for Integral Development of Childhood	1,362	1,143	2,505
018	Planning Board	1,600	512	2,112
015	Office of the Governor	1,390	640	2,030
031	General Services Administration	1,707	60	1,767
022	Office of the Commissioner of Insurance	1,445	73	1,518
055	Department of Agriculture	1,228	240	1,468
014	Environmental Quality Board	1,155	274	1,429
290	State Energy Office of Public Policy	1,375	-	1,375
120	Veterans Advocate Office	1,090	2	1,092
105	Industrial Commission	778	189	967
221	Emergency Medical Services Corps	869	16	885
023	Department of State	654	167	821

**Puerto Rico Department of Treasury | AAFAF**

*Schedule A: Central Government - Live Web Portal AP by Payee Type (a) (b)*

*All Agencies*

*(figures in \$000s)*

*Continues and Continued...*

ID	Agency Name	3rd Party Payables	Intergovernmental Payables	Total
042	Firefighters Corps	64	619	683
082	Institute of Puerto Rican Culture	-	628	628
096	Women's Advocate Office	513	18	531
152	Elderly and Retired People Advocate Office	489	-	489
069	Department of Consumer Affairs	78	351	429
035	Industrial Tax Exemption Office	423	1	424
155	State Historic Preservation Office	212	175	387
098	Corrections Administration	284	-	284
065	Public Services Commission	272	6	278
141	Telecommunication's Regulatory Board	267	-	267
266	Office of Public Security Affairs	259	-	259
089	Horse Racing Industry and Sport Administration	173	24	197
273	Permit Management Office	191	-	191
139	Parole Board	90	-	90
226	Joint Special Counsel on Legislative Donations	74	-	74
153	Advocacy for Persons with Disabilities of the Commonwealth	25	46	71
062	Cooperative Development Commission	50	20	70
030	Office of Adm. and Transformation of HR in the Govt.	47	12	59
132	Energy Affairs Administration	49	-	49
060	Citizen's Advocate Office (Ombudsman)	17	22	39
075	Office of the Financial Institutions Commissioner	35	-	35
231	Health Advocate Office	23	-	23
281	Office of the Electoral Comptroller	22	-	22
034	Investigation, Prosecution and Appeals Commission	13	9	22
220	Correctional Health	19	-	19
037	Civil Rights Commission	16	-	16
224	Joint Commission Reports Comptroller	-	-	-
	Other	10,325	258	10,583
<b>Total</b>		<b>\$ 347,768</b>	<b>\$ 138,537</b>	<b>\$ 486,305</b>

Footnotes:

- (a) *Data presented above represents the Central Government live AP Web Portal repository of third party and intergovernmental invoices by agency, implemented in FY2019. The full transition to managing central government payables through the web portal is complete, however government agencies and vendors continue to analyze the information contained in this report to ensure its accuracy. Ongoing efforts with the largest agencies and their vendors to implement the appropriate processes and controls needed to realize improvements in reporting and efficiency continue as of the date of this report.*
- (b) *On a go-forward basis, vendors submit invoices for approval through the live AP Web Portal where they are logged electronically, matched with the appropriate purchase order or other relevant documentation, and approved / vouchered at the agency level through the online interface.*

**Puerto Rico Department of Treasury | AAFAF**

*Schedule B: Central Government - Live Web Portal AP Aging (a) (b)*

*All Agencies*

*(figures in \$000s)*

*Continues and Continued...*

ID	Agency Name	0 - 30	31 - 60	61 - 90	Over 90 days	Total
071	Department of Health	\$ 21,096	\$ 12,723	\$ 11,343	\$ 127,134	\$ 172,296
081	Department of Education	21,284	11,284	1,749	26,616	60,933
137	Department of Correction and Rehabilitation	2,680	4,072	3,562	21,100	31,414
049	Department of Transportation and Public Works	1,399	1,332	745	16,823	20,299
123	Families and Children Administration	2,436	607	350	15,029	18,422
078	Department of Housing	1,347	637	695	14,729	17,408
122	Department of the Family	1,003	343	725	11,054	13,125
024	Department of the Treasury	3,207	4,207	566	5,083	13,063
127	Adm. for Socioeconomic Development of the Family	1,796	1,808	1,550	7,690	12,844
025	Hacienda (entidad interna - fines de contabilidad)	364	682	355	10,826	12,227
095	Mental Health and Addiction Services Administration	3,609	840	257	6,097	10,803
045	Department of Public Security	1,653	670	280	7,608	10,211
038	Department of Justice	614	365	827	5,505	7,311
126	Vocational Rehabilitation Administration	995	2,985	333	2,519	6,832
016	Office of Management and Budget	259	281	11	6,270	6,821
040	Puerto Rico Police	3	-	1	6,509	6,513
043	Puerto Rico National Guard	782	1,286	346	3,445	5,859
050	Department of Natural and Environmental Resources	909	1,070	756	2,964	5,699
028	Commonwealth Election Commission	74	32	19	4,775	4,900
087	Department of Sports and Recreation	52	29	35	4,383	4,499
021	Emergency Management and Disaster Adm. Agency	69	82	159	4,054	4,364
124	Child Support Administration	948	356	45	2,259	3,608
067	Department of Labor and Human Resources	1,115	702	134	715	2,666
241	Administration for Integral Development of Childhood	204	259	303	1,739	2,505
018	Planning Board	985	38	313	776	2,112
015	Office of the Governor	26	33	30	1,941	2,030
031	General Services Administration	76	44	29	1,618	1,767
022	Office of the Commissioner of Insurance	223	119	133	1,043	1,518
055	Department of Agriculture	28	43	221	1,176	1,468
014	Environmental Quality Board	135	176	201	917	1,429
290	State Energy Office of Public Policy	269	187	1	918	1,375
120	Veterans Advocate Office	8	490	1	593	1,092
105	Industrial Commission	84	73	166	644	967

**Puerto Rico Department of Treasury | AAFAF**

*Schedule B: Central Government - Live Web Portal AP Aging (a) (b)*

*All Agencies*

*(figures in \$000s)*

*Continues and Continued...*

ID	Agency Name	0 - 30	31 - 60	61 - 90	Over 90 days	Total
221	Emergency Medical Services Corps	-	-	-	885	885
023	Department of State	452	53	30	286	821
042	Firefighters Corps	-	-	-	683	683
082	Institute of Puerto Rican Culture	628	-	-	-	628
096	Women's Advocate Office	134	26	-	371	531
152	Elderly and Retired People Advocate Office	250	47	4	188	489
069	Department of Consumer Affairs	27	7	-	395	429
035	Industrial Tax Exemption Office	12	7	13	392	424
155	State Historic Preservation Office	62	85	17	223	387
098	Corrections Administration	-	-	-	284	284
065	Public Services Commission	21	6	8	243	278
141	Telecommunication's Regulatory Board	6	9	13	239	267
266	Office of Public Security Affairs	27	3	24	205	259
089	Horse Racing Industry and Sport Administration	23	24	33	117	197
273	Permit Management Office	13	10	17	151	191
139	Parole Board	-	-	-	90	90
226	Joint Special Counsel on Legislative Donations	22	3	4	45	74
153	Advocacy for Persons with Disabilities of the Commonwealth	6	3	-	62	71
062	Cooperative Development Commission	14	-	-	56	70
030	Office of Adm. and Transformation of HR in the Govt.	11	-	3	45	59
132	Energy Affairs Administration	-	-	-	49	49
060	Citizen's Advocate Office (Ombudsman)	8	-	-	31	39
075	Office of the Financial Institutions Commissioner	1	-	-	34	35
231	Health Advocate Office	15	8	-	-	23
281	Office of the Electoral Comptroller	18	-	-	4	22
034	Investigation, Prosecution and Appeals Commission	-	1	-	21	22
220	Correctional Health	8	-	-	11	19
037	Civil Rights Commission	-	-	-	16	16
224	Joint Commission Reports Comptroller	-	-	-	-	-
	Other	279	232	1,116	8,956	10,583
<b>Total</b>		<b>\$ 71,769</b>	<b>\$ 48,379</b>	<b>\$ 27,523</b>	<b>\$ 338,634</b>	<b>\$ 486,305</b>

Footnotes:

- (a) *Data presented above represents the Central Government live AP Web Portal repository of third party and intergovernmental invoices by agency, implemented in FY2019. The full transition to managing central government payables through the web portal is complete, however government agencies and vendors continue to analyze the information contained in this report to ensure its accuracy. Ongoing efforts with the largest agencies and their vendors to implement the appropriate processes and controls needed to realize improvements in reporting and efficiency continue as of the date of this report.*
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